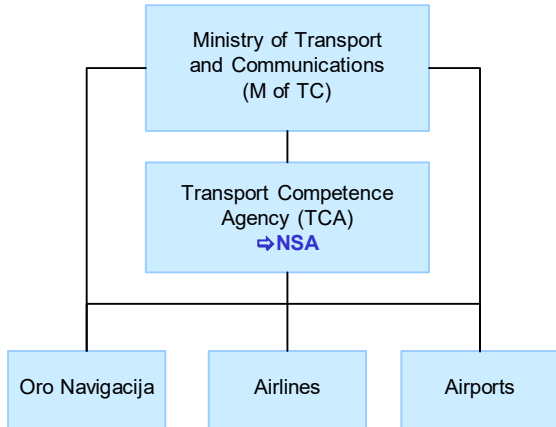
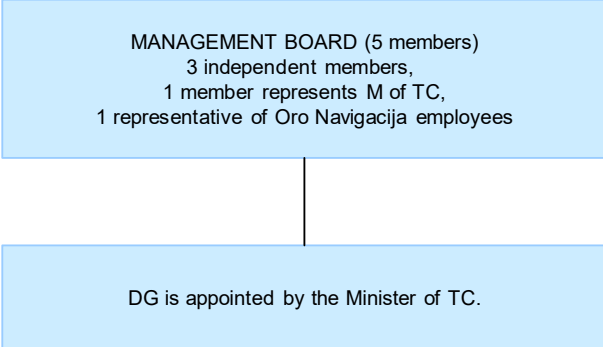
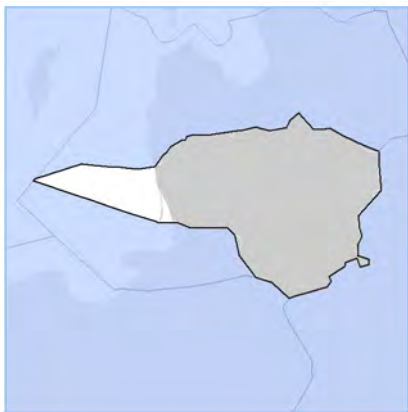
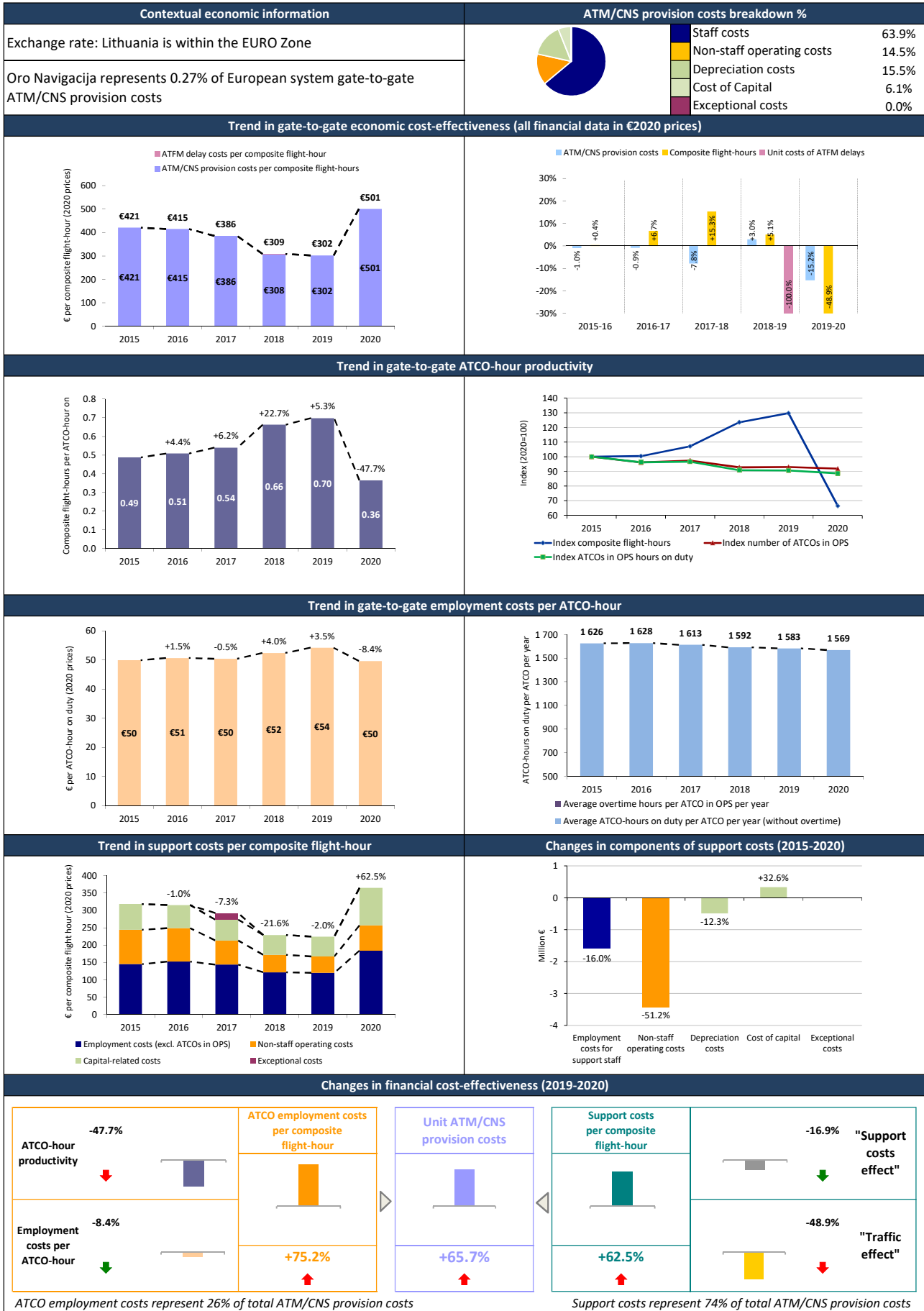


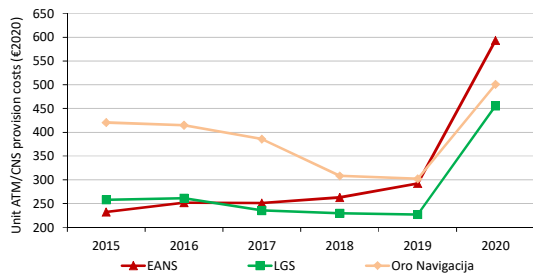
<p><u>Institutional arrangements and links (2022)</u></p>  <pre> graph TD MofTC[Ministry of Transport and Communications (M of TC)] --- TCA[Transport Competence Agency (TCA) → NSA] TCA --- OroNag[Oro Navigacija] TCA --- Airlines[Airlines] TCA --- Airports[Airports] </pre>	<p><u>Status (2022)</u></p> <ul style="list-style-type: none"> - Since July 2001 - 100% State-owned Enterprise (SOE) <p>National Supervisory Authority (NSA): Transport Competence Agency (TCA)</p> <p>Body responsible for:</p> <p><u>Safety Regulation</u> TCA</p> <p><u>Airspace Regulation</u> TCA</p> <p><u>Economic Regulation</u> TCA and M of TC</p>																						
<p><u>Corporate governance structure (2022)</u></p>  <p>MANAGEMENT BOARD (5 members) 3 independent members, 1 member represents M of TC, 1 representative of Oro Navigacija employees</p> <p>DG is appointed by the Minister of TC.</p>	<p><u>Oro Navigacija (2022)</u></p> <p>CHAIRMAN OF THE MANAGEMENT BOARD: To be appointed</p> <p>DIRECTOR GENERAL (CEO): Saulius Batavičius</p> <p>HEAD OF OPERATIONAL DEPARTMENT (ATM): Tomas Montvila</p>																						
<p><u>Scope of services (2020)</u></p> <table border="1"> <tr> <td><input checked="" type="checkbox"/> GAT</td> <td><input checked="" type="checkbox"/> Upper Airspace</td> <td><input type="checkbox"/> Oceanic ANS</td> </tr> <tr> <td><input type="checkbox"/> OAT</td> <td><input checked="" type="checkbox"/> Lower Airspace</td> <td><input type="checkbox"/> MET</td> </tr> </table> <p>- Air Navigation Services are delegated to LGS (Latvia) above some part of the Baltic sea</p>	<input checked="" type="checkbox"/> GAT	<input checked="" type="checkbox"/> Upper Airspace	<input type="checkbox"/> Oceanic ANS	<input type="checkbox"/> OAT	<input checked="" type="checkbox"/> Lower Airspace	<input type="checkbox"/> MET	<p><u>Operational ATS units (2020)</u></p> <p>1 ACC (Vilnius) 4 APPs 4 TWRs</p>																
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<p><u>Key financial and operational figures (ACE 2020)</u></p> <table border="1"> <tr><td>Gate-to-gate total revenues (M€)</td><td>13</td></tr> <tr><td>Gate-to-gate total costs (M€)</td><td>23</td></tr> <tr><td>Gate-to-gate ATM/CNS provision costs (M€)</td><td>23</td></tr> <tr><td>Gate-to-gate total ATM/CNS assets(M€)</td><td>40</td></tr> <tr><td>Gate-to-gate ANS total capex (M€)</td><td>2</td></tr> <tr><td>ATCOs in OPS (FTEs)</td><td>79</td></tr> <tr><td>Gate-to-gate total staff (incl. MET staff*)</td><td>275</td></tr> <tr><td>Total IFR flight-hours controlled by ANSP ('000)</td><td>36</td></tr> <tr><td>IFR airport movements controlled by ANSP ('000)</td><td>31</td></tr> <tr><td>En-route sectors open at maximum configuration</td><td>3</td></tr> <tr><td>Minutes of ATFM delays (post-OPS adjusted, '000)</td><td>0</td></tr> </table> <p>* if applicable</p>	Gate-to-gate total revenues (M€)	13	Gate-to-gate total costs (M€)	23	Gate-to-gate ATM/CNS provision costs (M€)	23	Gate-to-gate total ATM/CNS assets(M€)	40	Gate-to-gate ANS total capex (M€)	2	ATCOs in OPS (FTEs)	79	Gate-to-gate total staff (incl. MET staff*)	275	Total IFR flight-hours controlled by ANSP ('000)	36	IFR airport movements controlled by ANSP ('000)	31	En-route sectors open at maximum configuration	3	Minutes of ATFM delays (post-OPS adjusted, '000)	0	<p><u>Size (2020)</u></p> <p>Size of controlled airspace: 75 300 km²</p> 
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Oro Navigacija (Lithuania) – Cost-effectiveness KPIs (€2020)

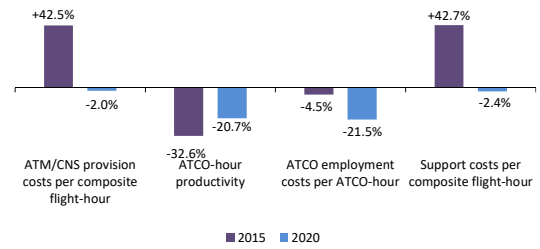


Oro Navigacija (Lithuania) – Cost-effectiveness KPIs (€2020)

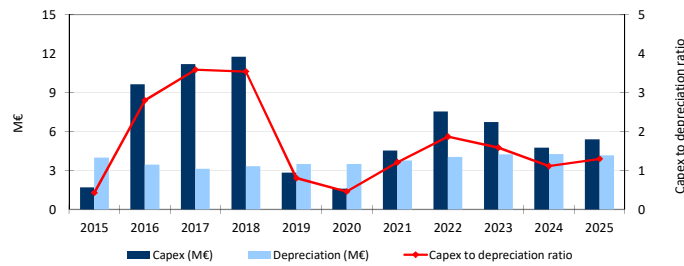
Changes in unit gate-to-gate ATM/CNS provision costs within comparator group



Deviation from groups' weighted average



Capital expenditures and depreciation costs



Information on major capex projects and ATM systems upgrades/replacements

ATM	COM	NAV	SUR	Building	Other	Years	FDPS	RDPS	HMI	VCS
							C: 2005*	C: 2005*	C: 2005*	C: 2005*
€24.5M (2015-2026)	€0.3M (2014-2015)	€0.8M	€2.4M	€13.5M (2014-2019)		2015				
					2016					
					2017					
		2018								
		2019								
		€1.3M				2020				
			€3.5M			2021				
						2022				
						2023				
						2024				
					2025					

* C = Commissioning Upgrade Replacement

Focus on the top five capex projects

Project number	Name of the project	Domain	Capex spent between start and end dates (€M)	Start date	End date
1	Installation of the new ATC system in new ACC	ATM	13.7	2015	2021
2	ACC and administration building	Building	13.5	2014	2019
3	Modern terminal air traffic control equipment installation	ATM	8.9	2021	2026
4	Installation of multi-sensory system WAM	SUR	4.0	2022	2024
5	Replacement of Vilnius PSR/MSSR	SUR	3.5	2024	2025