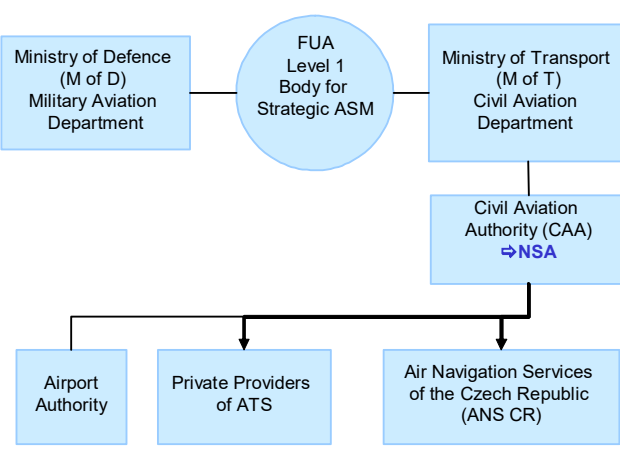
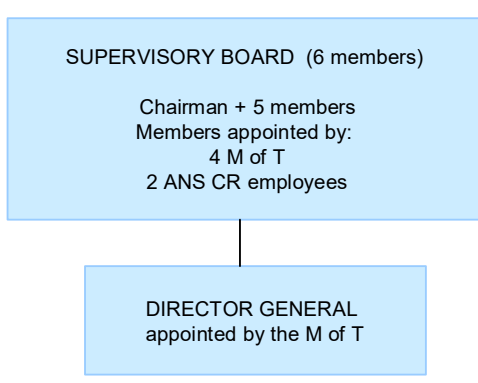

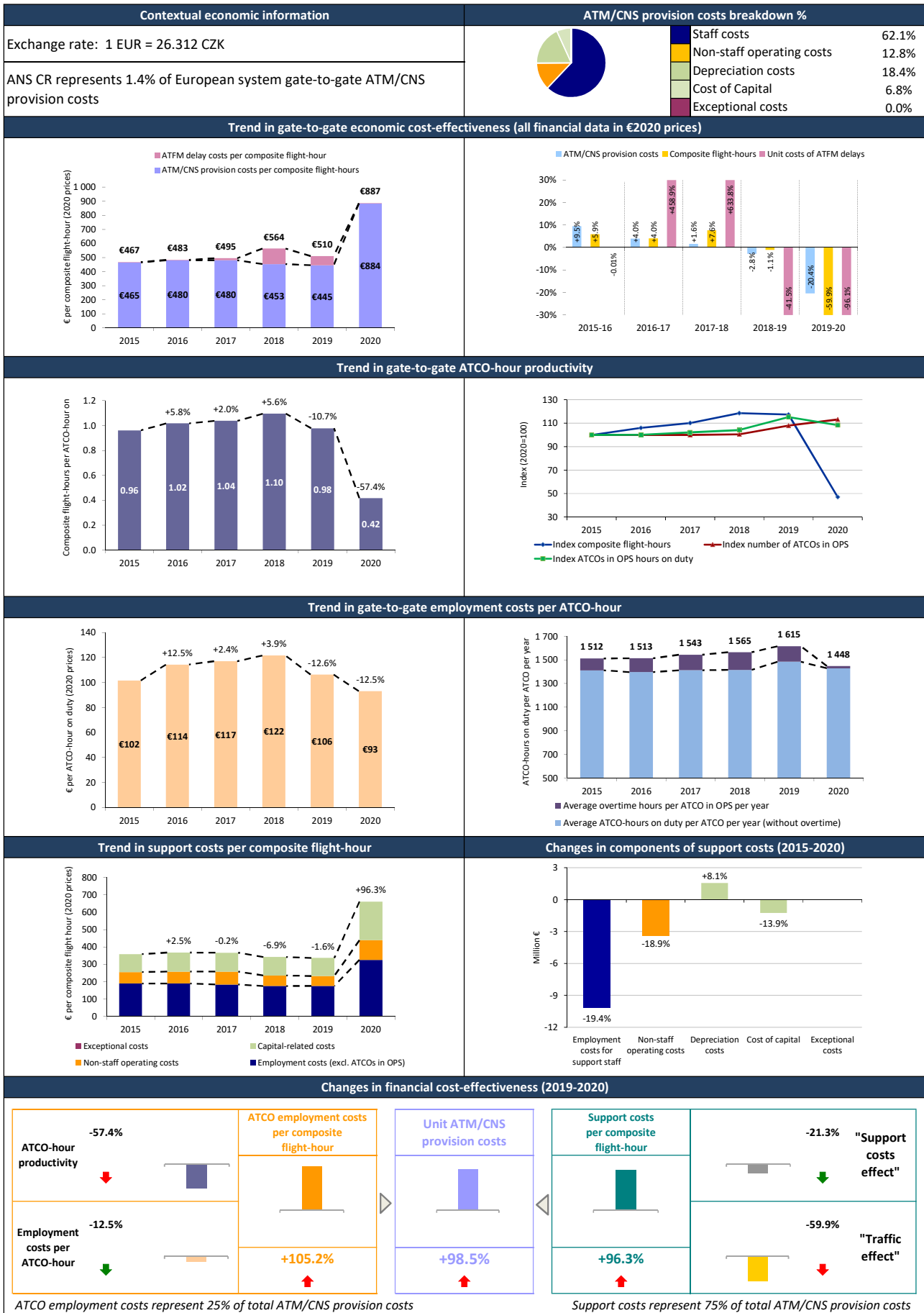


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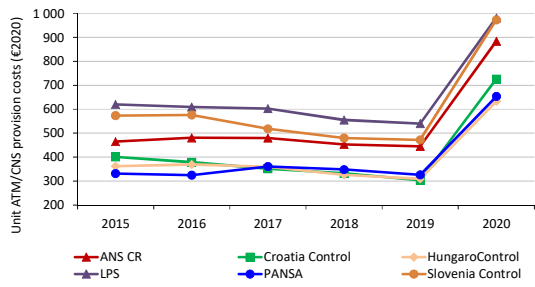
<p><u>Institutional arrangements and links (2022)</u></p> 	<p><u>Status (2022)</u></p> <ul style="list-style-type: none"> - State-enterprise founded under the State Enterprise Act in 1995 - 100% State-owned <p>National Supervisory Authority (NSA): Civil Aviation Authority (CAA)</p> <p>Body responsible for:</p> <ul style="list-style-type: none"> <u>Safety Regulation</u> Civil Aviation Authority <u>Airspace Regulation</u> Body for Strategic ASM <u>Economic Regulation</u> Ministry of Transport 																						
<p><u>Corporate governance structure (2022)</u></p> 	<p><u>ANS CR (2022)</u></p> <p>CHAIRWOMAN OF THE SUPERVISORY BOARD: Magdalena Faltýsková</p> <p>DIRECTOR GENERAL (CEO): Jan Klas</p>																						
<p><u>Scope of services (2020)</u></p> <table border="1" data-bbox="159 1411 766 1478"> <tr> <td><input checked="" type="checkbox"/> GAT</td> <td><input checked="" type="checkbox"/> Upper Airspace</td> <td><input type="checkbox"/> Oceanic ANS</td> </tr> <tr> <td><input checked="" type="checkbox"/> OAT</td> <td><input checked="" type="checkbox"/> Lower Airspace</td> <td><input type="checkbox"/> MET</td> </tr> </table> <p>- OAT compatible only</p>	<input checked="" type="checkbox"/> GAT	<input checked="" type="checkbox"/> Upper Airspace	<input type="checkbox"/> Oceanic ANS	<input checked="" type="checkbox"/> OAT	<input checked="" type="checkbox"/> Lower Airspace	<input type="checkbox"/> MET	<p><u>Operational ATS units (2020)</u></p> <ul style="list-style-type: none"> 1 ACC (Praha) 4 APPs (Praha, Karlovy Vary, Brno, Ostrava) 4 TWRs (Praha, Karlovy Vary, Brno, Ostrava) 1 AFIS (located in Praha ACC) 																
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<p><u>Key financial and operational figures (ACE 2020)</u></p> <table border="1" data-bbox="159 1680 766 2105"> <tr><td>Gate-to-gate total revenues (M€)</td><td>59</td></tr> <tr><td>Gate-to-gate total costs (M€)</td><td>126</td></tr> <tr><td>Gate-to-gate ATM/CNS provision costs (M€)</td><td>115</td></tr> <tr><td>Gate-to-gate total ATM/CNS assets(M€)</td><td>158</td></tr> <tr><td>Gate-to-gate ANS total capex (M€)</td><td>17</td></tr> <tr><td>ATCOs in OPS (FTEs)</td><td>215</td></tr> <tr><td>Gate-to-gate total staff (incl. MET staff*)</td><td>1 000</td></tr> <tr><td>Total IFR flight-hours controlled by ANSP ('000)</td><td>113</td></tr> <tr><td>IFR airport movements controlled by ANSP ('000)</td><td>61</td></tr> <tr><td>En-route sectors open at maximum configuration</td><td>6</td></tr> <tr><td>Minutes of ATFM delays (post-OPS adjusted, '000)</td><td>3</td></tr> </table> <p>* if applicable</p>	Gate-to-gate total revenues (M€)	59	Gate-to-gate total costs (M€)	126	Gate-to-gate ATM/CNS provision costs (M€)	115	Gate-to-gate total ATM/CNS assets(M€)	158	Gate-to-gate ANS total capex (M€)	17	ATCOs in OPS (FTEs)	215	Gate-to-gate total staff (incl. MET staff*)	1 000	Total IFR flight-hours controlled by ANSP ('000)	113	IFR airport movements controlled by ANSP ('000)	61	En-route sectors open at maximum configuration	6	Minutes of ATFM delays (post-OPS adjusted, '000)	3	<p><u>Size (2020)</u></p> <p>Size of controlled airspace: 76 900 km²</p> 
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ANS CR (Czech Republic) – Cost-effectiveness KPIs (€2020)

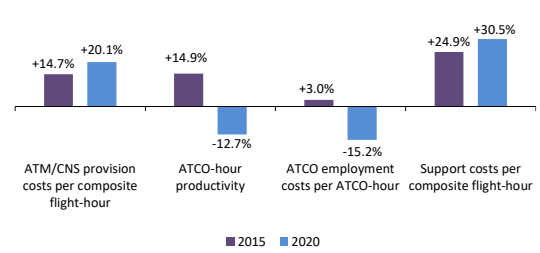


ANS CR (Czech Republic) – Cost-effectiveness KPIs (€2020)

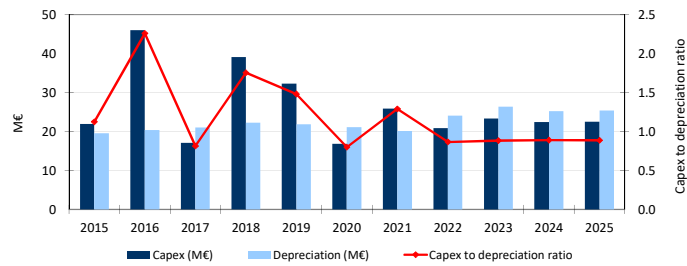
Changes in unit gate-to-gate ATM/CNS provision costs within comparator group



Deviation from groups' weighted average



Capital expenditures and depreciation costs



Information on major capex projects and ATM systems upgrades/replacements

ATM	COM	NAV	SUR	Building	Other	Years	FDPS	RDPS	HMI	VCS
							C: 1994*	C: 2000*	C: 2007*	C: 2007*
€145.3M (2011-2025)	€10.0M (2011-2019)			€18.8M (2014-2023)	€0.4M (2013-2019)	2015				
		€2.7M								
	€3.0M									

* C = Commissioning Upgrade Replacement

Focus on the top five capex projects

Project number	Name of the project	Domain	Capex spent between start and end dates (€M)	Start date	End date
1	Upgrade of E2000, ESUP and IDP	ATM	39.5	2017	2020
2	Replacement of RDP and FDP systems in Praha ACC (Neopteryx)	ATM	34.8	2014	2022
3	DPS – New system - development	ATM	17.1	2022	2025
4	DPS – Data processing and presentation	ATM	16.0	2022	2025
5	IDP upgrade 2016	ATM	9.0	2016	2016